

November 16, 2010

**ARK
HILLS
CLUB**

Introduction to the Trial Membership

Dear Members :

We would like to take this opportunity to thank you for your continued patronage and support of the Club.

With your kind support, we have just celebrated our 12th anniversary in September.

As you know, since our opening in September 1998, we have undertaken membership gathering activities based upon the philosophy of 'Membership by Invitation Only', i.e. in order to invite a person to become a Club member, that person must have the recommendation of either Board Member(s) or Members of the Club. I am extremely gratified to inform you that our exclusive membership that includes a Member such as yourself has been an invaluable asset to the Club.

We are sending this letter today to introduce you to the Trial Membership benefit. Your friend or a business associate introduced by you will be able to use the Club for a three-month period without any annual dues or initiation fees, so that he or she can experience club life as a Member before the official enrollment. After the three-month usage, he or she will decide on enrolling in the Club. Needless to say, there is no obligation to join even after the three-month trial period.

In particular, in order to maintain a healthy Club, it is vital for us to constantly provide an environment for Members in which they can feel safe and comfortable at all times. Moreover, it is essential that the Club continuously be an active venue that is attractive and interesting for Members. I am committed to providing you with a prestigious club life, respecting and valuing our membership philosophy. Thus, I would like to ask for your understanding and cooperation in this matter.

Wishing for your understanding and full support, I remain,

Sincerely yours,

Minoru Mori, Director and Taida Hideya, Managing Director

ARK HILLS CLUB Advisory Board Members

Yoshitami Arai, Gerald L. Curtis, Toshihiko Fukui, Glen S. Fukushima,
Toru Hashimoto, Sadaaki Hirasawa, Yotaro Kobayashi, Yukiharu Kodama,
Motohiro Mibu, Shigemitsu Miki, Koichi Minaguchi, Hanae Mori, Hiroko Nakamura,
Norio Ohga, Hideo Otake, Henry Scott-Stokes, Shigeji Ueshima
(listed in alphabetical order)

ARKHILLS CLUB Membership Office Phone: 03-5562-8201
P.O. Box 593, 37th Floor, East Wing, ARK Mori Bldg. 1-12-32 Akasaka, Minato-ku, Tokyo
107-0052

Please use the following form for introducing your friends/business associates.

ARK HILLS CLUB Fax 03-5562-8207

Letter of Introduction for Trial Membership

Date:

To: ARL HILLS CLUB

Member Name

Contact Phone

I take pleasure in introducing a person below to trial membership in the ARK HILLS CLUB.

Name

Surname

Given Name

Company Name

Title

Phone No.

Address

T

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